

J.P. Morgan 2019 Global High Yield & Leveraged Finance Conference

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# **SAFE HARBOR STATEMENTS**

Forward-Looking Statements: Certain statements in this presentation may constitute "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. Such statements are statements other than historical fact and relate to our intent, belief or current expectations, primarily with respect to our future operating, financial and strategic performance. These statements generally are accompanied by words such as "intend," "anticipate," "believe," "estimate," "project," "target," "plan," "expect," "will," "should," "would" or similar statements. Any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties. Actual results may differ from those contained in or implied by the forward looking statements as a result of various factors including, but not limited to, risks and uncertainties relating to our ability to continue to execute our turnaround strateay; our ability to access borrowinas under our revolving credit facility; our ability from time to time to renew one or more of our broadcast licenses; changes in interest rates; changes in the fair value of our investments; the timing of, and our ability to complete, any acquisitions or dispositions pending from time to time; costs and syneraies resulting from the integration of any completed acquisitions; our ability to effectively manage costs; our ability to effectively drive and manage growth; the popularity of radio as a broadcasting and advertising medium; changing consumer tastes; the impact of general economic conditions in the United States or in specific markets in which we currently do business; industry conditions, including existing competition and future competitive technologies and the cancellation, disruption or postponement of advertising schedules in response to national or world events; our ability to generate revenues from new sources, including local commerce and technology-based initiatives; the impact of regulatory rules or proceedings that may affect our business or any acquisitions; the fair value of our FCC broadcast licenses and goodwill from time to time; or other risks identified from time to time in our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2017 and any subsequent filings. Many of these risks and uncertainties are beyond our control, and the unexpected occurrence or failure to occur of any such events or matter could significantly alter the actual results or our operations or financial condition. Cumulus Media Inc. assumes no responsibility to update any forward-looking statement as a result of new information, future events or otherwise.

**Non-GAAP Measures:** In addition to U.S. GAAP financial measures, this presentation includes certain non-GAAP financial measures. These non-GAAP financial measures are in addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with U.S. GAAP and may differ from non-GAAP measures used by other companies in our industry. The Company considers these non-GAAP financial measures to be important because they provide useful measures of the operating performance of the Company, exclusive of unusual events, as well as factors that do not directly affect what we consider to be our core operating performance. Non-GAAP results are presented for supplemental informational purposes only for understanding the Company's operating results and should not be considered a substitute for financial information presented in accordance with GAAP, and may differ from similar measures presented by other companies. Please see the reconciliation of non-GAAP financial measures to the most directly comparable GAAP measure set forth in the Appendix to this presentation.

Third-Party Data: This presentation contains statistical data that we obtained from industry publications and reports generated by third parties. Although we believe that the publications and reports are reliable, we have not independently verified this statistical data and accordingly we cannot guarantee their accuracy or completeness.



# **CUMULUS MEDIA**

connects with 245 million people each week across multiple platforms with premium content from a portfolio of exclusive, proprietary and licensed programming including leading sports, news and entertainment brands

# **LEADING LOCAL & NATIONAL AUDIO PLATFORM**



# **KEY STRATEGIC PRIORITIES**

### ENHANCING OPERATING PERFORMANCE

Initiatives to grow market share, maximize inventory value and improve efficiency and effectiveness GROWING DIGITAL BUSINESSES



Investment and initiatives to drive growth in high potential digital audio and marketing services businesses OPTIMIZING PORTFOLIO

M&A to achieve and/ or expand leadership positions or divest assets in accretive transactions

# **FINANCIAL GOALS**

Generate as much as **\$100 MM** of free cash flow per year

1

Reduce net leverage to **< 4.0x** 

2

as quickly as possible Invest in opportunities with meaningful growth or valuation potential

3



Percentage differential is as a result of rounding

# PRE-RELEASE OF Q4 & FULL YEAR 2018 RESULTS

### Q4 2018 Financial Highlights:

- Net revenue of \$307 309 mm (+4.5 to +5.2% YoY)
- Adjusted EBITDA of \$64 66 mm (+28.4 to +32.4% YoY)

### FY 2018 Financial Highlights:

- Net revenue of \$1.139 1.141 bn (+0.3 to +0.5% YoY)
- Adjusted EBITDA of \$233 235 mm (+6.9 to +7.8% YoY)<sup>(1)</sup>

# PRE-RELEASE OF Q4 & FULL YEAR 2018 RESULTS Image: State of the state of the

Digital growth of more than 60%, accelerating throughout the year

Eight straight quarters of revenue market share gains<sup>(1)</sup>

Adjusted EBITDA growth for the second consecutive year, following a five-year decline

Net leverage reduction to approx. 5.2x at 12/31/18

Two portfolio optimization transactions that will further reduce leverage



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Source: Miller Kaplan

# **KEY STRATEGIC PRIORITIES**

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## Cross-Platform Pricing & Inventory Management

- New traffic/billing systems, business intelligence tools and revenue management function
- Ability to optimize inventory across sales channels increasing, allowing Company to respond to changes in local/national demand more dynamically



- 2018 operating expense decline of  $\sim$ \$12 mm or  $\sim$ 1%<sup>(1)</sup>
- Adjusting for United States Traffic Network write-off of \$4.1 mm, 2018 operating expense decline of ~\$16 mm, with ~\$8 mm of annualized benefit from contract rejections
- Additional expense reduction opportunities from technology-driven process streamlining



### **Cumulus Radio Station Group Digital Initiatives**

- CRSG digital growth of more than 45% year-over year ulletin 2018, exceeding industry growth by more than  $5x^{(1)}$
- Full-spectrum local digital marketing services platform
- EPiC Guarantee for local advertisers (launched in 4Q18)





Streaming distribution expanded with TuneIn partnership



### National Podcast Network

Exclusively represent 40+ podcasts<sup>(2)</sup>



downloads per



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# **SIGNIFICANT FREE CASH FLOW GENERATION**

Expect to generate as much as \$100 mm

of free cash flow

per year over the next several years



Return to maintenance level of capex in 2019 of \$20-25 mm per year



Low working capital requirements



Complicated tax profile but favorable tax attributes following restructuring



Potential to bolster free cash flow by monetizing non-core assets

# **PRIORITIZATION OF DELEVERAGING**

Focused on achieving < 4.0x

net leverage target

(1) \$2.4 mm of capacity currently being utilized by letters of credit

15 <sup>(2)</sup> Based upon midpoint Adjusted EBITDA from earnings pre-release on 2/25/19

xAdjusted Coupon (\$ in mm) 12/31/18 **EBITDA** (bps) Maturity Unrestricted cash \$ 27.6 ABL revolver (\$50 mm)<sup>(1)</sup> L+125-175 Aug-23 First lien term loan 1,243.3 May-22 L+450

Utilized \$50 mm of cash on hand to make a

discounted, voluntary prepayment

Total Debt\$ 1,243.35.3xNet Debt\$ 1,215.75.2xLTM 12/31/18 midpoint Adjusted EBITDA <sup>(2)</sup>\$ 233.7Proceeds from asset sales required to pay down term

loan at par, subject generally to a 12-month reinvestment right



# **QUESTIONS?**



# APPENDIX

### Non-GAAP Financial Measure

From time to time we utilize certain financial measures that are not prepared or calculated in accordance with GAAP to assess our financial performance and profitability. Consolidated adjusted earnings before interest, taxes, depreciation, and amortization ("Adjusted EBITDA") and segment Adjusted EBITDA are the financial metrics by which management and the chief operating decision maker allocate resources of the Company and analyze the performance of the Company as a whole and each of our reportable segments, respectively. Management also uses this measure to determine the contribution of our core operations to the funding of our corporate resources utilized to manage our operations and our non-operating expenses including debt service and acquisitions. In addition, consolidated Adjusted EBITDA is a key metric for purposes of calculating and determining our compliance with certain covenants contained in our credit agreement.

In determining Adjusted EBITDA, the Company excludes from net income items not related to core operations and those that are non-cash including: interest, taxes, depreciation, amortization, stock-based compensation expense, gain or loss on the exchange, sale, or disposal of any assets or stations, early extinguishment of debt, local marketing agreement fees, expenses relating to acquisitions and divestitures, restructuring costs, reorganization items and non-cash impairments of assets, if any.

Management believes that Adjusted EBITDA, although not a measure that is calculated in accordance with GAAP, is commonly employed by the investment community as a measure for determining the market value of a media company and comparing the operational and financial performance among media companies. Management has also observed that Adjusted EBITDA is routinely utilized to evaluate and negotiate the potential purchase price for media companies. Given the relevance to our overall value, management believes that investors consider the metric to be extremely useful.

Adjusted EBITDA should not be considered in isolation or as a substitute for net income (loss), operating income, cash flows from operating activities or any other measure for determining the Company's operating performance or liquidity that is calculated in accordance with GAAP. In addition, Adjusted EBITDA may be defined or calculated differently by other companies, and comparability may be limited.



	Successor Company (Unaudited)	Predecessor Company	
	Three Months Ended December 31, 2018	Three Months Ended December 31, 2017	
GAAP net income (loss)	\$ 42,000 - \$ 44,000	\$ (206,116)	
Income tax benefit	(20,000)	(170,193)	
Non-operating expense, including net interest expense	22,100	23,479	
Local marketing agreement fees	1,100	2,749	
Depreciation and amortization	15,600	14,629	
Stock-based compensation expense	1,600	191	
Loss on sale or disposal of assets or stations	100	86	
Impairment of intangible assets and goodwill	_	335,909	
Gain on early extinguishment of debt	(200)	-	
Acquisition-related and restructuring costs	1,500	48,978	
Franchise and state taxes	200	140	
Adjusted EBITDA	\$ 64,000 - \$ 66,000	\$ 49,852	



	Non-GAAP	Predecessor Company		
	Period from January 1, 2018 through June 3, 2018 Predecessor Company (Unaudited)	Period from June 4, 2018 through December 31, 2018 Successor Company (Unaudited)	Combined Twelve Months Ended December 31, 2018 (Unaudited)	Twelve Months Ended December 31, 2017
GAAP net income (loss)	\$ 696,156	\$ 59,544 - \$ 61,544	\$ 755,700 - \$ 757,700	\$ (206,565)
Income tax benefit	(176,859)	(12,341)	(189,200)	(163,726)
Non-operating expense, including net interest expense	483	53,717	54,200	127,179
Local marketing agreement fees	1,809	2,491	4,300	10,884
Depreciation and amortization	22,046	34,054	56,100	62,239
Stock-based compensation expense	231	3,369	3,600	1,614
Loss (gain) on sale or disposal of assets or stations	158	142	300	(2,499)
Reorganization items, net	(466,200)	_	(466,200)	31,603
Impairment of intangible assets and goodwill	_	_	_	335,909
Gain on early extinguishment of debt	_	200	200	1,063
Acquisition-related and restructuring costs	2,455	11,045	13,500	19,492
Franchise and state taxes	200	_	200	558
Adjusted EBITDA	\$ 80,479	\$ 152,221 - \$ 154,221	\$ 232,700 - \$ 234,700	\$ 217,751



US where every voice matters

	Non-G	Non-GAAP Successor and Predecessor Company			
	Period from January 1, 2018 through June 3, 2018 Predecessor Company (Unaudited)	Period from June 4, 2018 through December 31, 2018 Successor Company (Unaudited)	Combined Twelve Months Ended December 31, 2018 (Unaudited)	Twelve Months Ended December 31, 2017	
Net revenue	\$ 453,924	\$ 685,076 - \$ 687,076	\$ 1,139,000 - \$ 1,141,000	\$ 1,135,662	



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